

Before Starting the Special CoC Application

You must submit both of the following parts in order for us to consider your Special NOFO Consolidated Application complete:

1. the CoC Application, and
2. the CoC Priority Listing.

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The Special Notice of Funding Opportunity (Special NOFO) for specific application and program requirements.
2. The Special NOFO Continuum of Care (CoC) Application Detailed Instructions for Collaborative Applicants which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

CoC Approval is Required before You Submit Your CoC's Special NOFO CoC Consolidated Application

- 24 CFR 578.9 requires you to compile and submit the Special NOFO CoC Consolidated Application on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You must upload the [Specific Attachment Name] attachment to the 4A. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1A-1. CoC Name and Number: MD-501 - Baltimore CoC

1A-2. Collaborative Applicant Name: City of Baltimore - Mayor's Office

1A-3. CoC Designation: CA

1A-4. HMIS Lead: City of Baltimore - Mayor's Office

1A-5. New Projects	
Complete the chart below by indicating which funding opportunity(ies) your CoC applying for projects under. A CoC may apply for funding under both set asides; however, projects funded through the rural set aside may only be used in rural areas, as defined in the Special NOFO.	
1.	Unsheltered Homelessness Set Aside
2.	Rural Homelessness Set Aside

Yes

No

1B. Project Capacity, Review, and Ranking–Local Competition

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

1B-1.	Web Posting of Your CoC Local Competition Deadline–Advance Public Notice. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Local Competition Deadline attachment to the 4A. Attachments Screen.	
	Enter the date your CoC published the deadline for project application submission for your CoC's local competition.	08/22/2022

1B-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. (All Applicants)	
	Special NOFO Section VII.B.1.a.	
	You must upload the Local Competition Scoring Tool attachment to the 4A. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected new project applications during your CoC's local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

1B-3.	Projects Rejected/Reduced–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4A. Attachments Screen.	
1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform the applicants why their projects were rejected or reduced?	Yes
3.	If you selected yes, for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022

1B-3a.	Projects Accepted–Notification Outside of e-snaps. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Notification of Projects Accepted attachment to the 4A. Attachments Screen.	
	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, list the latest date of any notification. For example, if you notified applicants on 6/26/22, 6/27/22, and 6/28/22, then you must enter 6/28/22.	10/04/2022

1B-4.	Web Posting of the CoC-Approved Special NOFO CoC Consolidated Application. (All Applicants)	
	Special NOFO Section VII.B.1.b.	
	You must upload the Web Posting–Special NOFO CoC Consolidated Application attachment to the 4A. Attachments Screen.	
	Enter the date your CoC posted its Special NOFO CoC Consolidated Application on the CoC's website or affiliate's website—which included: 1. the CoC Application, and 2. Priority Listings.	10/18/2022

2A. System Performance

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2A-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	Special NOFO Section VII.B.2.b.	
	Describe in the field below:	
	1. how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;	
	2. how your CoC addresses individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.	

(limit 2,500 characters)

1. The CoC uses HMIS, PIT Counts (reg & youth), comprehensive and coordinated outreach, vulnerability assessments, input from Lived Experience Advisory Cmt and Youth Action Board, and a cross sector collaboration of community partners to identify major risk factors for becoming homeless. Initial analyses show common risk factors include un/underemployment, co-occurring mental health and substance abuse disorders, and high utilization of emergency care services. Special risk factors for families include a history of domestic violence, poor rental histories that include eviction(s), & involvement with the foster care system. Additional risk factors for veterans include advanced age & disability, and risk factors for youth include involvement with foster care and/or juvenile justice systems.

2. Through the Strategic Investment Planning, the community has prioritized the use of American Rescue Plan (ARPA) funds for flexible funding to increase diversion and rapid resolution programs. The CoC offers some flexible funding through philanthropic grants, but increased investment (through the CoC competition) will ensure 500+ households have additional access to these programs that will reduce individuals and families from entering the homeless system. The CoC is working to increase its partnership with the VA to ensure unsheltered veteran specific resources can be accessed broadly. The CoC offers training to discharge coordinators at emergency depts. Through YHDP there are 2 SSO projects that focus on diversion and family-based projects that aim to serve 85 youth annually.

3. MOHS collaborates with the Community Action Partnership centers operated by the Mayor's Office of Children & Family Success (MOCFS) and United Way to provide emergency rental assistance and prevention resources at key geographic points across the City leveraging existing resources and utilizing ESG, ESG-CV, and additional funding. MOHS' coordinated entry hotline connects people with shelter resources and provides referrals for prevention and diversion resources including emergency rental and energy assistance, resources to reconnect with family, and other one-time interventions as needed. The CoC is engaging in coordinated entry planning session with MOCFS, BCPS, DSS, family shelters and family providers to take a critical look at systems improvements to reduce the rates of evictions and to housing stability services.

2A-2.	Length of Time Homeless--Strategy to Reduce. (All Applicants)	
	Special NOFO Section VII.B.2.c.	
	Describe in the field below:	
	1. your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
	2. how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CoC has multiple approaches to reduce the length of time individuals and families remain homeless, including:

-Continuing TA with Built for Zero to facilitate systems process improvement focused on quickly moving people through the system by identifying barriers and bottlenecks.

-Increasing investments in the supply of affordable housing including development of 150 new PSH and 155 RRH opportunities through ARPA.

-Working with HABC to secure stability vouchers & increase set-aside of vouchers for homeless.

-Leveraging public & private funds to provide flex funding to remove housing barriers.

-Increasing/improving landlord engagement with incentives for landlords to work with CoC programs.

-Shelter transformation with new investments in housing-focused care coordination and case management.

-Improving data quality to ensure move-in dates & exit destinations are accurately submitted and using data to measure system efficacy, right-size as necessary, and improve system flow.

Since the onset of COVID-19 the CoC has emphasized the importance of moving people quickly out of shelters and unsheltered situations. By increasing shelter coordination and prioritizing RRH funds to demobilize shelters, the CoC has been able to reduce the length of time people remain homeless. Additionally, investments through CoC, ESG, ESG-CV, and EHV and Family Vouchers through the public housing authority have also supported additional housing options which ultimately helps move households into permanent housing.

2. The CoC is working to collect more comprehensive HMIS data on people living unsheltered which will aid in identifying households with the longest length of time. The CoC holds case conferences using a quality By- Name List that helps identify and prioritize unsheltered households with the longest length of time, as well as youth, veterans, families, individuals and shelter residents. In partnership with Built for Zero, MOHS created a dashboard to monitor inflow and outflow and length of time homeless. This data is reviewed at the beginning of the weekly case conference meetings. The CoC works with navigators and providers to determine how to best resolve each household's homelessness.

3. The Mayor's Office of Homeless Services is responsible for facilitating the case conferencing meetings and is getting additional technical assistance from TAC and Built for Zero to assist with rehousing.

2A-3.	Successful Permanent Housing Placement or Retention. (All Applicants)	
	Special NOFO Section VII.B.2.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	
FY2022 Special NOFO CoC Application		Page 7 10/17/2022

(limit 2,500 characters)

1. The CoC has prioritized demobilizing shelters to ensure there is rapid transition from emergency shelters to permanent housing. Weekly case conferencing by subpopulation with representation of staff from outreach and emergency shelters along with building partnerships with SSA and MVA to help secure vital documentation have helped to increase exits to permanent housing and reduce the length of time homeless. Large investments using ARPA funding have been committed to expand RRH, flexible funding, and landlord engagement to improve outcomes for individuals and families residing in emergency shelters. In addition, similar efforts are made to ensure individuals in safe haven and TH programs have the same access to programming through the Coordinated Access System. Additional case conferencing with RRH providers to ensure households can stabilize at the end of their subsidy has improved the outcomes in permanent housing retention. Additionally, the CoC has a transfer policy to ensure households that have time-limited assistance but need additional support can transfer to more intensive programs to ensure households do not return to homelessness.

2. The CoC has maintained high permanent housing retention rates for households enrolled in PSH projects, many formerly unsheltered. However, efforts to maintain and increase outcomes include implementation of system-wide housing first practices, landlord-tenant mediation services, eviction prevention, utilizing interdisciplinary case conferencing, the introduction of employment and income interventions, and close collaboration with health and mental health providers. MOHS has also been working with the CoC providers on systems improvement that focus on increasing data quality and exits to other permanent housing from permanent housing projects. In addition, the CoC has had conversations about the importance of a "move on" strategy that would strengthen the partnership with the public housing authority and would allow to turnover PSH units to households with more severe needs such as those living unsheltered.

3. This is a joint effort between the Affordable Housing Committee, Homeless Response System Committee, and Shelter Transformation Committee, with support from MOHS and Coordinated Access team.

2A-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate. (All Applicants)	
	Special NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The CoC has prioritized demobilizing shelters to ensure there is rapid transition from emergency shelters to permanent housing. Weekly case conferencing by subpopulation with representation of staff from outreach and emergency shelters along with building partnerships with SSA and MVA to help secure vital documentation have helped to increase exits to permanent housing and reduce the length of time homeless. Large investments using ARPA funding have been committed to expand RRH, flexible funding, and landlord engagement to improve outcomes for individuals and families residing in emergency shelters. In addition, similar efforts are made to ensure individuals in safe haven and TH programs have the same access to programming through the Coordinated Access System. Additional case conferencing with RRH providers to ensure households can stabilize at the end of their subsidy has improved the outcomes in permanent housing retention. Additionally, the CoC has a transfer policy to ensure households that have time-limited assistance but need additional support can transfer to more intensive programs to ensure households do not return to homelessness.

2. The CoC has maintained high permanent housing retention rates for households enrolled in PSH projects, many formerly unsheltered. However, efforts to maintain and increase outcomes include implementation of system-wide housing first practices, landlord-tenant mediation services, eviction prevention, utilizing interdisciplinary case conferencing, the introduction of employment and income interventions, and close collaboration with health and mental health providers. MOHS has also been working with the CoC providers on systems improvement that focus on increasing data quality and exits to other permanent housing from permanent housing projects. In addition, the CoC has had conversations about the importance of a "move on" strategy that would strengthen the partnership with the public housing authority and would allow to turnover PSH units to households with more severe needs such as those living unsheltered.

3. This is a joint effort between the Affordable Housing Committee, Homeless Response System Committee, and Shelter Transformation Committee, with support from MOHS and Coordinated Access team.

2A-5.	Increasing Employment Cash Income–Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	the strategy your CoC has implemented to increase employment cash sources;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. The CoC has prioritized demobilizing shelters to ensure there is rapid transition from emergency shelters to permanent housing. Weekly case conferencing by subpopulation with representation of staff from outreach and emergency shelters along with building partnerships with SSA and MVA to help secure vital documentation have helped to increase exits to permanent housing and reduce the length of time homeless. Large investments using ARPA funding have been committed to expand RRH, flexible funding, and landlord engagement to improve outcomes for individuals and families residing in emergency shelters. In addition, similar efforts are made to ensure individuals in safe haven and TH programs have the same access to programming through the Coordinated Access System. Additional case conferencing with RRH providers to ensure households can stabilize at the end of their subsidy has improved the outcomes in permanent housing retention. Additionally, the CoC has a transfer policy to ensure households that have time-limited assistance but need additional support can transfer to more intensive programs to ensure households do not return to homelessness.

2. The CoC has maintained high permanent housing retention rates for households enrolled in PSH projects, many formerly unsheltered. However, efforts to maintain and increase outcomes include implementation of system-wide housing first practices, landlord-tenant mediation services, eviction prevention, utilizing interdisciplinary case conferencing, the introduction of employment and income interventions, and close collaboration with health and mental health providers. MOHS has also been working with the CoC providers on systems improvement that focus on increasing data quality and exits to other permanent housing from permanent housing projects. In addition, the CoC has had conversations about the importance of a "move on" strategy that would strengthen the partnership with the public housing authority and would allow to turnover PSH units to households with more severe needs such as those living unsheltered.

3. This is a joint effort between the Affordable Housing Committee, Homeless Response System Committee, and Shelter Transformation Committee, with support from MOHS and Coordinated Access team.

2A-5a.	Increasing Non-employment Cash Income—Strategy. (All Applicants)	
	Special NOFO Section VII.B.2.f.	
	Describe in the field below:	
	1. the strategy your CoC has implemented to increase non-employment cash income;	
	2. your CoC's strategy to increase access to non-employment cash sources; and	

	3. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.
--	---------------------------------------------------------------------------------------------------------------------------------------------------

(limit 2,500 characters)

1. The CoC has prioritized demobilizing shelters to ensure there is rapid transition from emergency shelters to permanent housing. Weekly case conferencing by subpopulation with representation of staff from outreach and emergency shelters along with building partnerships with SSA and MVA to help secure vital documentation have helped to increase exits to permanent housing and reduce the length of time homeless. Large investments using ARPA funding have been committed to expand RRH, flexible funding, and landlord engagement to improve outcomes for individuals and families residing in emergency shelters. In addition, similar efforts are made to ensure individuals in safe haven and TH programs have the same access to programming through the Coordinated Access System. Additional case conferencing with RRH providers to ensure households can stabilize at the end of their subsidy has improved the outcomes in permanent housing retention. Additionally, the CoC has a transfer policy to ensure households that have time-limited assistance but need additional support can transfer to more intensive programs to ensure households do not return to homelessness.

2. The CoC has maintained high permanent housing retention rates for households enrolled in PSH projects, many formerly unsheltered. However, efforts to maintain and increase outcomes include implementation of system-wide housing first practices, landlord-tenant mediation services, eviction prevention, utilizing interdisciplinary case conferencing, the introduction of employment and income interventions, and close collaboration with health and mental health providers. MOHS has also been working with the CoC providers on systems improvement that focus on increasing data quality and exits to other permanent housing from permanent housing projects. In addition, the CoC has had conversations about the importance of a "move on" strategy that would strengthen the partnership with the public housing authority and would allow to turnover PSH units to households with more severe needs such as those living unsheltered.

3. This is a joint effort between the Affordable Housing Committee, Homeless Response System Committee, and Shelter Transformation Committee, with support from MOHS and Coordinated Access team.

2B. Coordination and Engagement–Inclusive Structure and Participation

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry. (All Applicants)	
	Special NOFO Sections VII.B.3.a.(1)	

In the chart below for the period from May 1, 2021 to April 30, 2022:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	No	No
14.	Lesbian, Gay, Bisexual, Transgender, Queer (LGBTQ+) Advocates	Yes	Yes	Yes
15.	LGBTQ+ Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	No	No	No
18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes

20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

2B-2.	Open Invitation for New Members. (All Applicants)	
	Special NOFO Section VII.B.3.a.(2), V.B.3.g.	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, other People of Color, persons with disabilities).

(limit 2,500 characters)

1. The CoC invites stakeholders through general solicitation and targeted recruitment to establish CoC general/voting membership. Membership forms are accepted on a rolling basis and no membership fee is collected. The CoC has its own website (journeyhomebaltimore.org), where individuals and agencies can sign up. The CoC produces a monthly newsletter that goes out to over 1000 subscribers; encouraging participation and providing updates from the CoC Committees. The CoC is active on social media allowing them to reach larger audiences and recruit more members.

The membership form is available electronically on the Collaborative Applicant and CoC websites. Information about membership is shared through the CoC's e-newsletter and social media announcements; paper applications are made available when necessary. In addition, all funded CoC and ESG subrecipients are required to participate. The Collaborative Applicant and HMIS Lead website utilizes Drupal software system framework that complies and enforces certain ADA 508 web compliance standards and offers "reasonable accessibility" to people with disabilities.

3. Lived Experience Advisory Committee (LEAC) and Youth Action Board (YAB) are formal CoC committees, which are made up of members with current or former lived experience of homelessness. Both the Chairs of the LEAC and YAB sit on the Board. 8 out of the 27 dedicated seats on the Board are set aside for individuals with lived experience, which also include youth and persons that have survived domestic violence. The LEAC and YAB solicit through ongoing community outreach and open invitations to committee meetings. To address equity, the Board provides stipends for people with lived experience and expertise that participate in CoC planning. Ensuring that people with lived experience are compensated for their time reinforces the importance of their participation, supports their time and commitment, and breaks down barriers. Currently the Board is working on fundraising strategies to increase compensation to ensure that people with lived experience have the technology and equipment needed to participate in more virtual meetings. The Governance Committee assesses representation on an annual basis and advertises membership year- round with clear deadlines in advance of annual voting.

4. The CoC's Race Equity and Governance Committee focuses on targeting organizations using an equity lens to ensure culturally specific communities are included.

2B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness. (All Applicants)	
	Special NOFO Section VII.B.3.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
FY2022 Special NOFO CoC Application		Page 14 10/17/2022

- | | |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3. | took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness. |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------|

(limit 2,500 characters)

1. The CoC solicits opinions from government agencies, nonprofits, homeless service providers, the public, and individuals with lived experience through public, quarterly CoC member and CoC Board meetings. In addition, as part of the governance structure of the CoC there are 6 Action Committees, 4 Capacity Building committees, and a Lived Experience Advisory Committee (LEAC) and Youth Action Board (YAB). All Board meetings are open to the public and include a public comment period. In 2021 and 2022, the CoC held community listening sessions and townhalls, and solicited information through public forums and surveys. There are annual public comment periods on the Annual Action Plan, CAPER, CoC Charter, and local Action Plan. The CoC's weekly Lived Experience Advisory Committee and bi-weekly Youth Action Board meetings afford people with lived experience additional platforms to develop recommendations and engage in system planning and decision-making with CoC leadership.

2. All quarterly CoC and Board meetings are announced at the beginning of the year and open to the public. With the onset of COVID-19, all meetings moved to virtual platforms, however, most recently the Board and Member meetings are taking place in-person as some restrictions have been alleviated. The CoC leadership, Board, and committees communicate updates during these meetings and publicly share meeting materials on the CoC website and public documents page, via email newsletters, and social media posts. Most committee meetings are open to the public, and agendas and meeting materials are shared online.

3. In 2022, MOHS published a Strategic Investment Plan to End Homelessness that was directly informed and guided by robust community engagement activities, which were intentionally designed to solicit feedback from a diverse group of stakeholders including the CoC, LEAC, YAB, non-profit service providers, and government agencies. The plan focuses on 10 critical investment areas and requests were made for American Rescue Plan Act (ARPA) funds. The Plan also helped to prioritize other strategic requests for funding to prevent and end homelessness.

2B-4.	Public Notification for Proposals from Organizations Not Previously Funded. (All Applicants)
-------	----------------------------------------------------------------------------------------------

Special NOFO Section VII.B.3.a.(4)

Describe in the field below how your CoC notified the public:

- | | |
|----|------------------------------------------------------------------------------------------------------------------------------------------|
| 1. | that your CoC's local competition was open and accepting project applications; |
| 2. | that your CoC will consider project applications from organizations that have not previously received CoC Program funding; |
| 3. | about how project applicants must submit their project applications; |
| 4. | about how your CoC would determine which project applications it would submit to HUD for funding; and |
| 5. | how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats. |

(limit 2,500 characters)

1. The CoC considers projects from organizations who have not previously received CoC funding, and notified the public on August 11, 2022, by posting the RFP, guidelines, and resources on the Collaborative Applicant's (CA) website, social media accounts, and through the CoC mailing list that goes out to over 1,000 subscribers. Subsequent announcements were released to encourage organizations that have not previously received CoC funding to apply. The CA hosted a virtual bidder's conference on August 15th that was live, recorded and posted to the CA website.
2. The bidder's conference supports both new and renewing applicants on applying by providing an overview of the NOFO, detailed instructions about the local application process, and additional resources to review. The CA also encourages new applicants that have not applied to ask questions via email, where questions and answers are then posted on an FAQ on the website.
3. The RFP and guidance includes a checklist of supporting documents and resources to support organizations with their applications. The bidder's conference provides detailed instructions on how applicants submit proposals. The CA uses an inbox to collect all applications and supporting documents. Applicants do not submit their applications directly into esnaps, which has eased the process for both renewing and new applicants.
4. The CA conducts a threshold review to determine whether proposals meet HUD and local requirements and demonstrate consistency with the Consolidated Plan. Applicants are required to provide documentation, such as nonprofit status, certificate of Good Standing, financial audits, and match agreements. The CoC's Resource Allocation Committee scores and ranks proposals using a rubric that focuses on system performance and objective criteria such as the project service model, scope or work and target population, budget, collaboration, capacity, and timelines. New projects with the highest scores are selected to be included in the ranking based on available funding.
5. The CoC ensures information is accessible electronically through the CA website, which uses the Drupal software system framework that complies and enforces certain ADA 508 web compliance standards and offers "reasonable accessibility" to people with disabilities. The webpage designer controls the layout to ensure the website is compatible on different devices. The CA also sets up a helpdesk to support applicants through the competition.

2C. Coordination / Engagement—with Federal, State, Local, Private, and Other Organizations

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

2C-1.	Coordination with Federal, State, Local, Private, and Other Organizations. (All Applicants)
	Special NOFO Section VII.B.3.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

2C-2.	CoC Consultation with ESG Program Recipients. (All Applicants)	
	Special NOFO Section VII.B.3.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1. The Mayor's Office of Homeless Services (MOHS) is the Collaborative Applicant (CA) for the CoC as well as the ESG/HOPWA and ESG-CV Recipient for Baltimore City. MOHS and the CoC's Resource Allocation Committee (RAC) collaborate on all aspects of the ESG allocations process, including evaluating project performance, reviewing funding requests, identifying fiscal year funding priorities, and allocating funds. Under the current CoC governance charter, MOHS consults with the RAC and presents final funding decisions for ESG activities to the CoC Board. ESG-CV funds were dispersed similarly using surveys and modified RFP process to quickly establish need and allocate funding based on CoC priorities to increase housing opportunities and prevent homelessness during the pandemic.

2. The CoC and MOHS jointly review HMIS performance data for all ESG and CoC Program subrecipients. The MOHS Program Compliance Department coordinates with HMIS and Fiscal Department to ensure that programs showing a track record of low performance or underspending are identified for technical assistance, training, intervention, additional monitoring, or recommended for reallocation.

3. MOHS works directly with the Department of Housing and Community Development (DHCD) in writing the Consolidated plan. All PIT and HIC data approved by the CoC is shared with DHCD through a public report.

4. MOHS utilizes CoC feedback, priorities, and data in the development of the Consolidated Plan, Annual Action Plan, and CAPER. The CoC provided detailed information that helped establish the five-year goals for the 2020 Consolidated Plan. In addition, the DHCD Commissioner is an appointed CoC Board member, and CoC, MOHS, and DHCD work together on goals within the Consolidated Plan that aim to ultimately increase the supply of affordable housing and prevent and end homelessness.

2C-3.	Discharge Planning Coordination. (All Applicants)
	Special NOFO Section VII.B.3.c.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Foster Care	Yes
2.	Health Care	Yes
3.	Mental Health Care	Yes
4.	Correctional Facilities	Yes

2C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts. (All Applicants)
	Special NOFO Section VII.B.3.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

2C-4a.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts—Formal Partnerships. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below:

1.	how your CoC collaborates with the entities checked in Question 2C-4; and
2.	the formal partnerships your CoC has with the entities checked in Question 2C-4.

(limit 2,500 characters)

1. The CoC's Youth Homelessness Action Committee partners with the Mayor's Children's Cabinet that includes youth education providers. The priorities are youth focused and include increasing early childhood development, decreasing food insecurity, decreasing homelessness, increasing literacy, increasing trauma-informed care, increasing diversion practices, and breaking down historical barriers for black and brown youth (specifically boys/young men). The CoC held multiple listening sessions with education partners in the planning and implementation of the YHDP Coordinated Community Plan. Baltimore City has only one LEA that participates in the CoC. The LEA completes presentations on educational service provisions and collaborates on annual PIT and Youth REACH counts. The LEA trains public school staff in best practices and policies for serving families and young people experiencing homelessness. The LEA coordinates with the CoC to provide resources and toolkits that guide service connections to youth specific services that include diversion. All children in participating programs are eligible to receive services.

2. Individual projects have additional partnerships and programs that serve families and school aged children. The family shelter collaborates with a wide range of youth education providers, connecting youth to Head Start and Early Head Start, after school activities, summer camps, and employment. Through Built for Zero, the CoC is engaging in coordinated entry planning sessions with Baltimore City Public Schools, Department of Social Services, family shelters and family providers. With the increase in evictions and the impact on families with children, this group is taking a critical look at systems improvements and solutions to enhance diversion and rapid resolution to ensure homelessness is rare, brief and one-time.

2C-4b.	CoC Collaboration Related to Children and Youth—Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. (All Applicants)	
	Special NOFO Section VII.B.3.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services

(limit 2,500 characters)

The primary family shelter operated by St. Vincent de Paul (SVDP) has a dedicated Children's Coordinator staff to educate and inform homeless families about their rights and resources under McKinney Vento, including support for school enrollment, transportation, uniforms, participation in activities, and available fee waivers. All families meet with the Children's Coordinator to assess needs and preferences for school enrollment. The shelter also maintains internal protocols and processes for linking families to Head Start services and early childhood education programs, utilizing the local prioritization process to accommodate homeless families with Head Start and Early Head Start enrollment. The shelter also has on-site day care available to all families. The CoC written standards for ESG and CoC funding require programs serving families to ensure that children are enrolled in school within 48 hours of contact, that the school system is providing transportation either to a new school or school of origin within 7 days and evaluate whether children are receiving all required McKinney-Vento services. The public-school system disseminates educational posters, resource cards, and toolkits within every school to explain services, resources, and rights. The LEA connects with school social workers to address issues and provides professional development resources.

2C-5.	Mainstream Resources—CoC Training of Project Staff. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Indicate in the chart below whether your CoC trains project staff annually on the following mainstream resources available for program participants within your CoC's geographic area:

	Mainstream Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	Yes
3.	TANF—Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other	No

2C-5a.	Mainstream Resources—CoC Collaboration with Project Staff Regarding Healthcare Organizations. (All Applicants)	
	Special NOFO Section VII.B.3.e.	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations to assist program participants with enrolling in health insurance;
3.	provides assistance to project staff with the effective use of Medicaid and other benefits; and

4. works with projects to promote SOAR certification of program staff.

(limit 2,500 characters)

1. The CoC's committees bring key mainstream benefit system leaders together to develop comprehensive strategies and communication materials to increase enrollment in health insurance coverage, TANF, SSI, food stamps, childcare vouchers, mental health and substance use treatment services, VA benefits, disability-related services, and workforce development/employment navigation targeting all subpopulations with several focused primarily on unsheltered persons. Information and materials are disseminated in shelters and housing programs for sheltered persons and via outreach workers for unsheltered persons living in encampments and places not meant for human habitation.

2. All CoC funded projects are required to assist clients in accessing and maintaining benefits that include health, mental health, behavioral health, and substance use disorder needs. Projects are also encouraged to partner with healthcare organizations for in-kind match services that ultimately enhance program support and service delivery, particularly for people living unsheltered. The CoC collaborates with the Central Maryland Access Point for enrolling in qualified health plans and Medicaid. CoC funded projects complete assessments and care plans to include referrals to specialists and health care providers that include access to philanthropic health care benefits such as dental.

3. The CoC has implemented the Assistance in Community Integrative Services (ACIS) Pilot Program that covers the cost of tenancy-based case management services and housing case management services to Medicaid beneficiaries. Currently 94% of the 200 households in the ACIS program have retained housing. The goal of ACIS is to engage clients in housing and supportive services to reduce unnecessary health services utilization or costly institutionalization. Effective January 1, 2022, the Centers for Medicare & Medicaid Services (CMS) approved and renewed Maryland's §1115 demonstration waiver, known as HealthChoice, for a period of five years. MOHS was approved for renewal and allowed to expand 100 more slots. Ten hospitals provide the local match, and the public housing authority will continue to provide the housing.

4. The CoC partners with Healthcare for the Homeless, the local SOAR lead, to ensure provider program staff serving the chronically and unsheltered populations are SOAR certified and that all providers have certified staff or know how to access SOAR technical assistance on behalf of their clients.

3A. New Projects With Rehabilitation/New Construction Costs

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3A-1.	Rehabilitation/New Construction Costs—New Projects. (Rural Set Aside Only).	
	Special NOFO Section VII.A.	
	If the answer to the question below is yes, you must upload the CoC Letter Supporting Capital Costs attachment to the 4A. Attachments Screen.	
	Is your CoC requesting funding for any new project(s) under the Rural Set Aside for housing rehabilitation or new construction costs?	No

3B. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

The CoC Special NOFO page provides HUD-approved resources to assist you in completing the Special NOFO CoC Application, including:

- Special Notice of Funding Opportunity to Address Unsheltered and Rural Homelessness
- 24 CFR part 578
- Special NOFO CoC Application Navigational Guide
- Section 3 Resources
- Frequently Asked Questions

3B-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?

No

3B-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. (Rural Set Aside Only)	
	Special NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4A. Attachments Screen.	
	If you answered yes to question 3B-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

N/A

4A. Attachments Screen For All Application Questions

		Please read the following guidance to help you successfully upload attachments and get maximum points:	
	1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.	
	2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'	
	3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images and reduces file size. Many systems allow you to create PDF files as a Print Option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.	
	4.	Attachments must match the questions they are associated with.	
	5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.	
	6.	If you cannot read the attachment, it is likely we cannot read it either. - We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). - We must be able to read everything you want us to consider in any attachment.	
	7.	Open attachments once uploaded to ensure they are the correct attachment for the required Document Type.	
Document Type	Required?	Document Description	Date Attached
1B-1. Local Competition Announcement	Yes		
1B-2. Local Competition Scoring Tool	Yes		
1B-3. Notification of Projects Rejected-Reduced	Yes		
1B-3a. Notification of Projects Accepted	Yes		
1B-4. Special NOFO CoC Consolidated Application	Yes		
3A-1. CoC Letter Supporting Capital Costs	No		
3B-2. Project List for Other Federal Statutes	No		
P-1. Leveraging Housing Commitment	No		
P-1a. PHA Commitment	No		
P-3. Healthcare Leveraging Commitment	No		
P-9c. Lived Experience Support Letter	No		
Plan. CoC Plan	Yes		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Special NOFO Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/14/2022
1B. Project Review, Ranking and Selection	10/14/2022
2A. System Performance	10/14/2022
2B. Coordination and Engagement	10/14/2022
2C. Coordination and Engagement–Con't.	10/14/2022
3A. New Projects With Rehab/New Construction	No Input Required
3B. Homelessness by Other Federal Statutes	10/05/2022
4A. Attachments Screen	Please Complete
Submission Summary	No Input Required